

COMMISSION ON HOMELESSNESS • HSAP UPDATE

Homelessness Strategic Action Plan: Six-Month Progress

Wednesday, October 28, 2026

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THIS UPDATE

- 1 What Year One asked, and who holds it
- 2 Progress, and what is still left
- 3 What comes to this Commission next

Six months in: what Year One asked, and how we did it

1 of 2 · 22 Year One tasks: **5 done** · **14 started** · **3 not started**

WHAT YEAR ONE ASKED	HOW WE DID IT	WHAT IS STILL LEFT
Cross-cutting: work plan and audit Write the five-year work plan; close out the audit recommendations Lead: Cupid Alexander, OHS, with Chantal Reynolds	0 done 2 started 0 not started Drafted the work plan with all five parts the HSAP requires. Audit fixes moving: procedures, data, staffing.	Started Started 1.1 Settle 4 decisions, issue Version 1.0 1.2 Write audit items into Appendix N
1. Targeted Prevention Grow the high-performing targeted prevention program Lead: Hugo Ramirez, HCD (and Shalon Keener-CHS)	3 done 0 started 0 not started Raised funding in the mid-cycle budget, secured Kaiser and Crankstart, asked the County to move Measure W.	Not started Started Started Grow from 850 toward 3,400 households Keep fundraising Track County Measure W dollars
2. Access and Coordination Coordinate everyone doing outreach, and add outreach workers Lead: Amauri Collins-McMurray, OHS, with Shalon Keener, CHS	1 done 3 started 0 not started Pressed for more County street outreach through Home Together 2030. Drafted ten outreach procedure parts.	Started Started Started 3.a Outreach procedures sign-off 3.b Record outreach in ESRI or HMIS 3.c CES and HMIS training, Oct to Nov

Status as of September 28, 2026. Source: HSAP p.68 to 69; Homelessness Cabinet, Meeting Three

Six months in: what Year One asked, and how we did it

2 of 2 · Encampments, interim housing, and permanent housing

WHAT YEAR ONE ASKED	HOW WE DID IT	WHAT IS STILL LEFT
3. Encampment and Neighborhood Health Pursue seven policy and program improvements at once Lead: Amauri Collins-McMurray, OHS	0 done 5 started 1 not started Went from one active task to five. Built the ESRI tracking app, now in field testing.	Not started Started Started Started Started 4.d Track spending across departments 4.a Encampment procedures match EAP 4.b More outreach before operations 4.c Sanitation in low-sensitivity areas 4.e ESRI app and race data 4.f Priority no-camping zones
4. Interim Housing Improve City-funded interim housing, and raise money for more Lead: Shalon Keener, CHS	1 done 2 started 2 not started Issued the RFQ for interim housing providers. It is open now.	Not started Not started Started Started 5.a Performance rules for City sites 5.e Low-cost interim options 5.c Recruit high-capacity providers 5.d Fill key CHS and OHS vacancies
5. Permanent Housing Dramatically increase investment in all permanent housing Lead: Emily Weinstein, HCD	0 done 2 started 0 not started Kept pressing County, state and federal partners for more resources.	Started Started Started 6.a Deploy Measure U for leverage Plan for life after Measure U 6.b Advocacy for more resources

Status as of September 28, 2026. Source: HSAP p.68 to 69; Homelessness Cabinet, Meeting Three

What comes to this Commission next

The five-year work plan, and where Commission oversight matters most

FIVE-YEAR IMPLEMENTATION WORK PLAN

Four open decisions close it out. OHS then issues Version 1.0 and it comes here for a presentation.

1 Annual targets. Adopt the interim-year ramp toward the year-five goals.

2 Measurement year. There is no 2031 PIT count; use 2030, another method, or a new date.

3 Encampment baseline. The 1,921 figure comes from 311 requests; set the target after the ESRI count; will continue to use this figure in the meantime.

4 Fiscal year. Year One runs FY 26-27, matching the City budget and your budget letter.

WHERE OVERSIGHT MATTERS MOST

Measure U winds down in 2027

This is notable.

Audit closure depends on Appendix N

The work is moving.

No coordinated entry priority

Oakland houses over half the County's unhoused residents – strong advocacy for a 'local preference'.

Source: Five-Year Implementation Work Plan, Draft 0.1, Sections 8 and 9; Homelessness Cabinet, September 28, 2026