

NEW Programs and Policies in the Housing Action Plan

| Goal | Policy | Action | Timeframe | Page # |
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| Goal 1: Protect Oakland Residents from Displacement and Preserve Existing Affordable Housing | | | | |
| Goal 1: Protect Oakland Residents from Displacement and Prevent Homelessness | Policy 1.1 Tenant Protections and Anti-Displacement | Action 1.1.4: Implement and expand tenant relocation measures | Ongoing, 2023-2031 | Ch. 4, p. 46 |
| Goal 1: Protect Oakland Residents from Displacement and Prevent Homelessness | Policy 1.1 Tenant Protections and Anti-Displacement | Action 1.1.7: Monitor neighborhood displacement risk factors | Ongoing, 2023-2031 | Ch. 4, p. 47 |
| Goal 1: Protect Oakland Residents from Displacement and Prevent Homelessness | Policy 1.1 Tenant Protections and Anti-Displacement | Action 1.1.8: Create and maintain a rental housing registry | Ongoing, 2023-2031 | Ch. 4, p. 48 |
| Goal 2: Preserve and Improve Existing Affordable Housing Stock | | | | |
| Goal 2: Preserve and Improve Existing Affordable Housing Stock | Policy 2.1 Existing Housing Stock Improvement | Action 2.1.3: Conduct proactive rental inspections | 2023-2025 | Ch. 4, p. 53 |
| Goal 2: Preserve and Improve Existing Affordable Housing Stock | Policy 2.1 Existing Housing Stock Improvement | Action 2.1.5: Implement universal design strategies | 2025-2027 | Ch. 4, p. 53 |
| Goal 2: Preserve and Improve Existing Affordable Housing Stock | Policy 2.1 Existing Housing Stock Improvement | Action 2.1.6: Explore funding for improved indoor air quality | Ongoing, 2023-2031 | Ch. 4, p. 54 |
| Goal 2: Preserve and Improve Existing Affordable Housing Stock | Policy 2.2 Preserve the Affordability of Existing Homes | Action 2.2.6: Reduce housing speculation | 2026 | Ch. 4, p. 56 |
| Goal 2: Preserve and Improve Existing Affordable Housing Stock | Policy 2.2 Preserve the Affordability of Existing Homes | Action 2.2.7: Provide additional subsidy for residential hotels | 2025-2027 | Ch. 4, p. 57 |
| Goal 2: Preserve and Improve Existing Affordable Housing Stock | Policy 2.2 Preserve the Affordability of Existing Homes | Action 2.2.8: Investigate a Tenant/Community Opportunity to Purchase Act | Investigate and, if applicable, implement a TOPA/COPA policy (if appropriate) by 2024-2025 | Ch. 4, p. 57 |
| Goal 3: Expand Affordable Housing Opportunities | | | | |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.1 Facilitate Production of Deeply Affordable Housing | Action 3.1.1. Develop a project-based rental or operating subsidy program for extremely low-income residents | Program will be launched by December 2023 | Ch. 4, p. 62 |

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| Goal 3: Expand Affordable Housing Opportunities | Policy 3.2 Create a More Diverse Mix of Homes to Meet Community Needs | Action 3.2.1: Develop zoning standards to encourage missing middle and multi-unit housing types in currently single-family-dominated neighborhoods, including flats, duplexes, triplexes, fourplexes, townhomes/rowhouses, and ADUs | 2023 | Ch. 4, p. 63 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.2 Create a More Diverse Mix of Homes to Meet Community Needs | Action 3.2.2: Promote live/work housing and housing for artists | 2025 | Ch. 4, p. 63 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.2 Create a More Diverse Mix of Homes to Meet Community Needs | Action 3.2.4: Provide financial incentives for older or lower-income homeowners who want ADUs | Ongoing, 2023-2031 | Ch. 4, p. 65 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.2 Create a More Diverse Mix of Homes to Meet Community Needs | Action 3.2.5: Reduce constraints to the development of ADUs. | Ongoing, 2023-2031 | Ch. 4, p. 66 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.3 Expand Resources for the Construction of Affordable Homes | Action 3.3.5: Implement an affordable housing overlay | 2023-2024 | Ch. 4, p. 68 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.3 Expand Resources for the Construction of Affordable Homes | Action 3.3.7: Study the targeted implementation of an inclusionary housing requirement | 2023-2025 | Ch. 4, p. 69 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.3 Expand Resources for the Construction of Affordable Homes | Action 3.3.9: Adjusting or waiving City fees and payment timing for affordable housing developments | Ongoing, 2023-2031 | Ch. 4, p. 70 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.3 Expand Resources for the Construction of Affordable Homes | Action 3.3.10: Consider a citywide Enhanced Infrastructure Financing District (EIFD) | By 2028, complete studying the possible implementation of an EIFD | Ch. 4, p. 71 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.3 Expand Resources for the Construction of Affordable Homes | Action 3.3.11: Support innovations by design | 2023 | Ch. 4, p. 71 |

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| Goal 3: Expand Affordable Housing Opportunities | Policy 3.3 Expand Resources for the Construction of Affordable Homes | Action 3.3.14: Evaluate the creation of a leveraged acquisition fund or debt/equity funds for small sites to support site acquisitions for affordable housing. | Ongoing, 2023-2031 | Ch. 4, p. 72 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.3 Expand Resources for the Construction of Affordable Homes | Action 3.3.16: Consider revising the Real Estate Transfer Tax. | Conduct analysis by 2026 | Ch. 4, p. 73 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.3 Expand Resources for the Construction of Affordable Homes | Action 3.3.17: Support low-income, grassroots, and BIPOC affordable housing developers | Ongoing, 2023-2031 | Ch. 4, p. 73 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.3 Expand Resources for the Construction of Affordable Homes | Action 3.3.18: Reauthorize Measure KK and release remaining funds | Authorize local infrastructure bond by 2025, spend funds as available on an ongoing basis | Ch. 4, p. 74 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.4 Reform Zoning and Land Use to Address Community Priorities | Action 3.4.1: Revise development standards, including allowable building heights, densities, open space and setbacks requirement | 2023-2025 | Ch. 4, p. 75 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.4 Reform Zoning and Land Use to Address Community Priorities | Action 3.4.2: Revise Conditional Use Permit (CUP) requirements | 2023 | Ch. 4, p. 76 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.4 Reform Zoning and Land Use to Address Community Priorities | Action 3.4.3: Revise citywide parking standards. | 2023-2026 | Ch. 4, p. 76 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.4 Reform Zoning and Land Use to Address Community Priorities | Action 3.4.4: Revise open space requirements | 2023-2025 | Ch. 4, p. 76 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.4 Reform Zoning and Land Use to Address Community Priorities | Action 3.4.5: Correct zoning district boundaries that cut through parcels | 2023-2025 | Ch. 4, p. 77 |

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| Goal 3: Expand Affordable Housing Opportunities | Policy 3.4 Reform Zoning and Land Use to Address Community Priorities | Action 3.4.6: Capture the diversity of existing built fabric in zoning | 2023-2026 | Ch. 4, p. 77 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.4 Reform Zoning and Land Use to Address Community Priorities | Action 3.4.7: Implement objective design standards | 2023-2024 | Ch. 4, p. 79 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.5 Explore Innovative and Alternative Housing Models | Action 3.5.1: Support community land trusts and other shared equity models. | Ongoing, 2023-2031 | Ch. 4, p. 80 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.5 Explore Innovative and Alternative Housing Models | Action 3.5.2: Support housing cooperatives, co-living, and cohousing models | 2031 | Ch. 4, p. 80 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.5 Explore Innovative and Alternative Housing Models | Action 3.5.3: Advocate for statewide legislation on social housing | Ongoing, 2023-2031 | Ch. 4, p. 81 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.5 Explore Innovative and Alternative Housing Models | Action: 3.5.4: Evaluate acquisition and development opportunities for moderate- and middle-income households | Ongoing, 2023-2031 | Ch. 4, p. 81 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.6 Streamline the Approval of New Housing | Action 3.6.1: Streamline the City permitting process, especially for low-income and nonprofit builders | 2023-2025, ongoing | Ch. 4, p. 82 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.7 Expand Options for Special Needs Housing | Action 3.7.6: Expand areas where residential hotels are permitted by right | 2023-2026 | Ch. 4, p. 87 |
| Goal 3: Expand Affordable Housing Opportunities | Policy 3.8 Convert Vacant Land and Units to Housing | Action 3.8.3: Consider a tax on all vacant residential rental units | Consider by the end of 2026 whether the vacant parcel tax ought to be revised or expanded | Ch. 4, p. 88 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | | | | |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.1 Expansion of Homeless Services | Action 4.1.1: Expand, improve, and maintain crisis response beds | FY 2022-2023 – FY 2024-2025 | Ch. 4, p. 90 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.1 Expansion of Homeless Services | Action 4.1.2: Expand, improve, and maintain crisis response beds for unsheltered communities of color | Ongoing, 2023-2031 | Ch. 4, p. 91 |

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| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.1 Expansion of Homeless Services | Action 4.1.3: Expand health and hygiene facilities and services, and improve access to bathrooms and showers | FY 2022-2023 – FY 2024-2025 | Ch. 4, p. 91 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.1 Expansion of Homeless Services | Action 4.1.4: Provide needed support and income to people who have been homeless so they can avoid returning to homelessness | Ongoing, 2023-2031 | Ch. 4, p. 92 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.1 Expansion of Homeless Services | Action 4.1.5: Provide support for domestic violence shelters | Ongoing, 2023-2031 | Ch. 4, p. 93 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.2 Encampment Management | Action 4.2.1: Enhance operations of the City’s 2020 Encampment Management Policy | 2023-2031 | Ch. 4, p. 93 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.2 Encampment Management | Action 4.2.2: Lead strategic homelessness response operations and homeless services from the Homelessness Division, Office of the City Administrator | 2023-2031 | Ch. 4, p. 94 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.2 Encampment Management | Action 4.2.3: Strengthen interdepartmental Encampment Management Team | Ongoing, 2023-2031 | Ch. 4, p. 94 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.2 Encampment Management | Action 4.2.4: Increase the oversight of homelessness strategies, investments, outcomes, and encampment operations with the Homelessness Advisory Commission | Ongoing, 2023-2031 | Ch. 4, p. 95 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.2 Encampment Management | Action 4.2.5: Expand co-governance and partnerships with unsheltered residents in the design and delivery of homelessness services | FY 2022-2023 – FY 2024-2025 | Ch. 4, p. 95 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.3 Promote Transitional and Permanent Supportive, Deeply Affordable Housing for Unhoused Communities | Action 4.3.1: Finance the construction and maintenance of permanent supportive and deeply affordable housing for homeless households to expand the supply of deeply affordable and supportive housing for Oakland’s most vulnerable residents. | Ongoing, 2023-2031 | Ch. 4, p. 96 |

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| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.3 Promote Transitional and Permanent Supportive, Deeply Affordable Housing for Unhoused Communities | Action 4.3.2: Streamline approval for modular developments to provide quality shelter quickly to address the scale of the crisis | Planning Code changes in 2023; ongoing, 2023-2031 | Ch. 4, p. 97 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.3 Promote Transitional and Permanent Supportive, Deeply Affordable Housing for Unhoused Communities | Action 4.3.3: Remove regulatory constraints to the development of transitional housing and supportive housing. | Planning Code changes in 2023 | Ch. 4, p. 97 |
| Goal 4: Address Homelessness and Expand Services for the Unhoused | Policy 4.3 Promote Transitional and Permanent Supportive, Deeply Affordable Housing for Unhoused Communities | Action 4.3.4: Provide development standards for Low Barrier Navigation Centers | Planning Code changes in 2023 | Ch. 4, p. 97 |
| Goal 5: Promote Neighborhood Stability and Health | | | | |
| Goal 5: Promote Neighborhood Stability and Health | Policy 5.2 Promote Resilient and Sustainable Development | Action 5.2.1: Protect against smoke and wildfire | Ongoing, 2023-2031 | Ch. 4, p. 102 |
| Goal 5: Promote Neighborhood Stability and Health | Policy 5.2 Promote Resilient and Sustainable Development | Action 5.2.3: Study options to provide financing for the remediation of environmentally contaminated sites, with priority for affordable projects | Ongoing, 2023-2031 as funding is available | Ch. 4, p. 103 |
| Goal 5: Promote Neighborhood Stability and Health | Policy 5.2 Promote Resilient and Sustainable Development | Action 5.2.6: Consider adoption of a disaster reconstruction overlay zone | 2023-2027 | Ch. 4, p. 105 |
| Goal 5: Promote Neighborhood Stability and Health | Policy 5.2 Promote Resilient and Sustainable Development | Action 5.2.7: Encourage new affordable housing in higher resource neighborhoods | Ongoing, 2023-2031 | Ch. 4, p. 105 |
| Goal 5: Promote Neighborhood Stability and Health | Policy 5.2 Promote Resilient and Sustainable Development | Action 5.2.8: Promote the development of mixed-income housing to reduce income-based concentration | Ongoing, 2023-2031 | Ch. 4, p. 106 |
| Goal 5: Promote Neighborhood Stability and Health | Policy 5.3 Protect Homeowners and Tenants from Discrimination | Action 5.3.3: Provide targeted outreach and support to disproportionately burdened groups and areas | Ongoing, 2023-2031 | Ch. 4, p. 108 |