



**(SPECIAL)  
OAKLAND  
WORKFORCE DEVELOPMENT BOARD  
MEETING**

**Thursday, February 26, 2026**

9:00 a.m. – 11:00 a.m.

Hearing Room #4

Oakland CA City Hall





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# OAKLAND WORKFORCE DEVELOPMENT BOARD (OWDB)

## SPECIAL MEETING

**Thursday, February 26, 2026**

9:00 a.m. – 11:00 a.m.

**Hearing Room 4**

Oakland City Hall

One Frank H. Ogawa Plaza

Pursuant to the Governor's Executive Order N-29-20, all members of the Oakland Workforce Development Board and City Staff will join the meeting via phone/video conference and no teleconference locations are required.

### **PUBLIC PARTICIPATION**

The public may observe and/or participate in this meeting many ways.

**OBSERVE: To observe the meeting by video conference**, please click on this link: <https://us06web.zoom.us/j/89398087531?pwd=GvXgkyEubNnNUadltAoTPMX5T4tIEs.1> at the noticed meeting time. Instructions on how to join a meeting by video conference is available at: <https://support.zoom.us/hc/en-us/articles/201362193-joining-a-Meeting>

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**Passcode: 580212**

**Webinar ID: 893 9808 7531 Passcode: 580212**

International numbers available: <https://us06web.zoom.us/u/kcDBKV2rP8>

### **COMMENT:**

**Public comment is not available for remote participation at this time. If you would like to comment on an item remotely, please submit written comments 24 hours in advance by email to [owdb@oaklandca.gov](mailto:owdb@oaklandca.gov) or appear in person.**

If you have any questions, please email: [owdb@oaklandca.gov](mailto:owdb@oaklandca.gov)

**OAKLAND WORKFORCE DEVELOPMENT BOARD (OWDB)**

**SPECIAL MEETING**

City Hall, 1 Frank H. Ogawa Plaza, Oakland, CA

**Hearing Room 4**

Thursday, February 26, 2026

9:00 a.m. – 11:00 a.m.

**AGENDA**

*Members of the public wishing to address the Board on issues shall complete a Speakers Card. Members of the public who wish to address the Board on published issues should do so at the time the agenda item is being discussed. Issues that the public wishes to address that are not published on the agenda will be heard during the Public Forum section. You will have 2-minutes to speak on the item.*

**I. PROCEDURAL ITEMS**

- a. Call to Order and Roll Call
- b. Chair Remarks

**II. ACTION ITEMS**

- a. Approve FY 2026-27 Contracts for Competitively Selected WIOA Service Providers

**III. PUBLIC FORUM**

For items that members of the public wish to address that are NOT on the agenda.

**IV. STAFF REPORTS**

**V. ANNOUNCEMENTS**

**VI. CLOSING REMARKS & ADJOURN**

**NEXT SCHEDULED FULL BOARD MEETING**

**THURSDAY, MAY 7, 2026**

**9:00 AM - 11:00 AM**

*These WIOA Title I financially assisted programs or activities are "Equal Opportunity Employers/Programs". Auxiliary aids and services are available upon request to individuals with disabilities.*



## ITEM ACTION II.a.

**To: Oakland Workforce Development Board**  
**From: OWDB Staff**  
**Date: February 26, 2025**  
**Re: Approve FY 2026-27 Contracts for Competitively Selected WIOA Service Providers**

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### **RECOMMENDATION**

**Staff Recommends That The Oakland Workforce Development Board (Board) Approve The Recommended Grant Agreements With Service Providers Competitively Selected For Workforce Innovation And Opportunity Act (WIOA) Program Services In Fiscal Years 2026–2029 To Provide Comprehensive Adult And Dislocated Worker Services, One-Stop Operator, Business Engagement And Youth Services In Amount Not To Exceed Two Million Six Hundred Fifty Thousand Dollars (\$2,650,000)**

### **EXECUTIVE SUMMARY**

As the City receives annual funding for workforce development from the state under the federal Workforce Innovation and Opportunity Act (WIOA), every 3 years, the Workforce Development Division, on behalf of the Oakland Workforce Development Board (OWDB) conducts an open, competitive solicitation process to select service providers, award contracts, and allocate funds. Services provided under these contracts serve adult job seekers, workers displaced from employment, youth and young adults, and support businesses in finding qualified and skilled workers. In December 2025, the City released a Request for Proposals for WIOA-funded workforce services. Proposals received in four service categories by the January 16, 2026 deadline were reviewed, rated, and ranked by score. As a result, staff is recommending awards as outlined in the “Analysis and Policy Alternatives” section of this report below.

### **BACKGROUND / LEGISLATIVE HISTORY**

The recommendations presented herein reflect federal and state requirements, along with sound practices employed by the City, for the procurement of contractors to deliver services funded by the federal Workforce Innovation and Opportunity Act of 2014 (WIOA).

#### **WIOA and Allocation of WIOA Funds to the City of Oakland**

WIOA was signed into law by President Barack Obama on July 22, 2014, with most of its provisions having taken effect on July 1, 2015. The legislation received broad bipartisan support and was enacted to replace the Workforce Investment Act of 1998. Principally, WIOA supports job seekers in accessing employment and training services and provides services to assist businesses in finding skilled workers. WIOA offers Governors substantial authority to develop policies that reflect workforce needs within their states. In California, WIOA is administered by

the Employment Development Department (EDD), which is part of the California Labor and Workforce Development Agency.

The City of Oakland is one of 45 Governor-designated local workforce development areas in California. In this capacity, the City receives an annual “fair-share” allocation of WIOA Title I program funds received by the state from the federal government. Such funding is provided across three categories: the Adult Program, serving individuals age 21 and older; the Dislocated Worker Program, which serves individuals who have been laid-off; and the Youth Program, which serves youth and young adults with barriers to employment who are between the ages of 14 and 24. Each year, the City also receives specialized WIOA funding to respond to business closures and mass layoffs through a coordinated “rapid response” system.

Within the City, WIOA programs are managed by the Workforce Development Division of the Economic and Workforce Development Department.

### **Role of the Oakland of Workforce Development Board in Procurement of WIOA Contractors**

WIOA requires that the Mayor, as Chief Elected Official for the City, appoint a workforce development board to oversee WIOA funds and programming. The City has established the Oakland Workforce Development Board (OWDB), which is business-led and meets other membership requirements outlined in WIOA. Among the specific WIOA-mandated roles of the OWDB is the selection of service providers for the three WIOA Title I programs, along with related services. Therefore, procurement of WIOA services is conducted under the auspices and oversight of OWDB.

### **Workforce Services Request for Proposals**

On December 5, 2025, the City released the Request for Proposals for Workforce Innovation and Opportunity Act (WIOA) Title I Adult, Dislocated Worker, and Youth Program Services and Related Direct Services on behalf of OWDB. The Request for Proposals (RFP) sought services in four categories:

- Service Category 1: Adult and Dislocated Worker Program Career Services/AJCC
- Service Category 2: One-Stop Operator Services
- Service Category 3: Business Intermediary Services
- Service Category 4: Youth Program Services

Under the open, competitive procurement process, experienced organizations were invited to submit proposals in one or more categories in which they were qualified. In addition to standardized forms and assurances required by the City, required proposal content consisted of detailed narrative, budgets, organizational charts, references, and related materials.

Proposals were due on January 16, providing six weeks for organizations to develop and submit their responses to the RFP. It is the intent of the City and OWDB that service providers selected as a result of the RFP are to be funded for one year, with the option for contract renewal for up to an additional two years based on the availability of funds and performance.

## Proposals Received in Response to the RFP

The following table indicates the number of proposals received in each service category.

**TABLE 1 - Number of Proposals Received**

Service Category	No. of Proposals Received
Adult and Dislocated Worker Program Career Services/AJCC	9
One-Stop Operator Services	2
Business Intermediary Services	5
Youth Program Services	10

**Attachment A** to this report provides a summary of all proposals received, along with the name of proposer organizations and total points awarded to proposals.

## Proposal Evaluation and Scoring

All proposals submitted in accordance with RFP guidelines underwent a two-step review and evaluation process, as follows:

Step 1 – Compliance Review: This step consisted of review by City representatives to ensure that proposals were complete, addressed all required elements, and met all content requirements outlined throughout the RFP. No scores were assigned during this stage of the review process.

Step 2 – Qualitative Evaluation: A Qualitative Review team comprised of workforce development professionals and subject matter experts evaluated proposals to determine applicants’ plan for and ability to provides services requested by the RFP. Proposals in each category were evaluated on a 100-point scale. As follows:

**TABLE 2 – Evaluation Criteria**

Evaluation Criteria	Maximum Points
A. Responsibility and Responsiveness	10
B. Program Design	30
C. Approach and Methodology	25
D. Qualifications and Experience	25
E. Reasonableness of Cost Proposal	10
Total Possible Points/Maximum Score	100

The Qualitative Review Team evaluated and scored proposals under criteria A – D. Workforce Development Division staff evaluated proposals in connection with criteria E. Raters’ scores were averaged and criteria A-D and criteria E scores were combined to arrive at final scores for each proposal.

## Funding Recommendations

Based on the proposal scoring and evaluation described above, staff has made recommendations for contract awards and Fiscal Year 2026-27 funding. These recommendations are discussed under the “Analysis and Policy Alternatives” section of this report, which follows.

## **Proposer Protests/Appeals to Funding Recommendation**

The RFP provides a process for proposers to protest/appeal funding decisions, which must be received within twelve (12) calendar days following OWDB action on recommendations for the award of grants. Written protests/appeals shall state the reason for the protest/appeal, citing the law, rule, regulation, or practice on which the protest/appeal is based. OWDB will conduct a review of each appeal/protest and respond in writing to the protester/appellant within nine (9) calendar days of the deadline for filing the protest/appeal period. These determinations by the OWDB are final.

## **Approval by City Council**

Following the completion of OWDB's protest/appeals process, funding recommendations are presented to City Council's Community and Economic Development Committee, before the recommendation is forwarded to the full Council for review and approval.

## **Contract Execution and Program Implementation**

Following contract and funding approval by Council, the Workforce Development Division will work with the appropriate City departments to develop and execute contracts with selected service provider organizations. All programs and services associated with contracts awarded under the RFP are slated to begin operations on July 1, 2026.

## **ANALYSIS AND POLICY ALTERNATIVES**

Staff's funding recommendations for workforce services under the Workforce Innovation and Opportunity Act (WIOA) Request for Proposal (RFP) were informed by adopted Oakland Workforce Development Board (OWDB) policies, applicable federal program requirements, and the results of the competitive procurement process, while advancing the City's broader equity and workforce development objectives. In developing these recommendations, staff considered proposal scores alongside system needs, fiscal stewardship, compliance requirements, and the need to ensure equitable geographic access to services.

All recommended providers demonstrated the capacity to deliver the required services consistent with WIOA program design. For contracting purposes, staff recommend issuing a single contract award per provider and where applicable, contracts will cover service delivery across multiple locations as outlined in the scope of work.

The following tables summarize the recommended awards and outline key considerations that informed staff's recommendations across all four service categories.

**TABLE 3 - Summary of Recommended Awards**

<b>Service Category</b>	<b>Provider</b>	<b>Scope / Location</b>	<b>Final Score (%)</b>	<b>Recommended Award</b>
<b>Category 1: Comprehensive AJCC</b>	Oakland Private Industry Council (OPIC)	Downtown & West Oakland AJCCs	94.8/85	<b>\$700,000</b>
	Lao Family Community Development	Central & East Oakland AJCCs	83/80.7	<b>\$720,000</b>
<b>Category 2: One-Stop Operator</b>	Oakland Private Industry Council (OPIC)	System-wide OSO	92.0	<b>\$80,000</b>
<b>Category 3: Business Intermediary</b>	Spanish Speaking Unity Council of Alameda County	Citywide	90.0	<b>\$200,000</b>
<b>Category 4: Youth Services</b>	Youth Employment Partnership (YEP)	Youth Services	91.25	<b>\$250,000</b>
	Lao Family Community Development	Youth Services	88.67	<b>\$250,000</b>
	Spanish Speaking Unity Council of Alameda County	Youth Services	88.75	<b>\$150,000</b>
	Oakland Tech Exchange	Youth Services (ICT-focused)	90.16	<b>\$150,000</b>
	Youth Uprising	Youth Services (Deep East Oakland)	87.67	<b>\$150,000</b>

**Category 1: America’s Job Centers of California (AJCC) Comprehensive Career Centers**

Lao Family Community Development and Oakland Private Industry Council (OPIC) each proposed to operate two comprehensive America’s Job Centers of California (AJCC) and received the highest scores among proposals submitted for this category. All proposals demonstrated the capacity to deliver the full scope of required WIOA career and training services.

To reflect shared management and administrative efficiencies associated with operating multiple sites, staff recommend awards modestly reduced from requested amounts. These adjustments do not reduce frontline services, hours of operation, or customer access. Staff further recommend issuing one contract per provider to support service delivery across multiple AJCC locations.

**TABLE 4 - Recommended AJCC Comprehensive Career Centers**

<b>Provider</b>	<b>AJCC Sites</b>	<b>Final Score (%)</b>	<b>Recommended Award</b>	<b>Notes /Considerations</b>
Lao Family Community Development	Central & East Oakland	83/80.7	\$720,000	Shared management and administrative efficiencies across two comprehensive AJCCs; no reduction to frontline services
Oakland Private Industry Council (OPIC)	Downtown & West Oakland	94.8/85	\$700,000	Administrative and indirect costs moderated; service scope preserved

**Category 2: One-Stop Operator (OSO)**

Two proposals were received against this category. As a result of receiving the top score, staff is recommending full funding for OPIC as the system-wide One-Stop Operator. The OSO role focuses on coordination and partner alignment rather than direct service delivery.

**TABLE 5 - Recommended One-Stop Operator**

<b>Provider</b>	<b>Scope</b>	<b>Final Score (%)</b>	<b>Recommended Award</b>	<b>Notes/Considerations</b>
Oakland Private Industry Council (OPIC)	System-wide OSO	92.0	<b>\$80,000</b>	Highest rated proposal

**Category 3: Business Services Intermediary**

Staff recommends full funding for the Spanish Speaking Unity Council of Alameda County as the Business Intermediary. Receiving the highest ranking, Unity’s proposal demonstrated strong employer engagement experience, appropriate staffing, and effective leveraging of non-WIOA resources. The recommended award will support citywide business services while avoiding duplication of AJCC or One-Stop Operator functions.

**TABLE 6 - Recommended Business Services Intermediary**

<b>Provider</b>	<b>Scope</b>	<b>Final Score (%)</b>	<b>Recommended Award</b>	<b>Notes/Considerations</b>
Spanish Speaking Unity Council of Alameda County	Citywide	90	<b>\$200,000</b>	Strong employer engagement capacity; appropriate staffing; no duplication with AJCC or OSO roles

**Category 4: Youth Program Services**

The RFP anticipated funding up to three youth service providers. However, based on staff’s review of proposal quality, identified service gaps, and the need to ensure equitable geographic access to youth services, staff is recommending funding five providers through a combination of full and partial awards.

This approach will allow Oakland’s workforce system to maintain coverage across key geographies and populations, including Deep East Oakland, while aligning award amounts with available funding, program scope, and provider readiness. Partial awards are recommended where appropriate to balance fiscal stewardship with system coverage needs without displacing higher-ranked proposals.

**TABLE 7 – Youth Program Services Recommendations**

<b>Provider</b>	<b>Final Score (%)</b>	<b>Recommended Award</b>	<b>Est. Participants</b>	<b>Notes/Considerations</b>
Youth Employment Partnership (YEP)	91.25	\$250,000	30	Highest-scoring youth proposal; experienced WIOA provider; Consistent programmatic and fiscal compliance and clear work experience allocation
Oakland Tech Exchange	90.16	\$150,000	30	New WIOA provider; ICT-only focus; award scaled to cohort size
Spanish Speaking Unity Council	88.75	\$150,000	15	Under current corrective action for youth services; participant wages not budgeted; 20% work experience not demonstrated; award reflects deficiencies
Lao Family Community Development	88.67	\$250,000	30	Established provider with consistent programmatic and fiscal compliance and clear work experience allocation
Youth Uprising	87.67	\$150,000	15	Partial award to ensure Deep East Oakland geographic access; scoped to smaller cohort due to funding constraints

**FISCAL IMPACT**

Approval of the recommended awards will result in a total programmatic investment of approximately \$2.65 million in Workforce Innovation and Opportunity Act (WIOA) funds for direct workforce services beginning July 1, 2026.

Funding is subject to annual WIOA allocations from the State of California and continued federal appropriations. Contracts are recommended for an initial one-year term, with options for renewal for up to two additional years based on performance, compliance, and availability of funds.

## **PUBLIC OUTREACH / INTEREST**

The Workforce Services Request for Proposals was conducted through an open and competitive procurement process. The RFP was publicly advertised and made available to interested organizations. Technical assistance was provided to prospective applicants to support equitable access to the solicitation process.

## **SUSTAINABLE OPPORTUNITIES**

***Economic:*** The recommended awards support job seekers, dislocated workers, youth, and employers by expanding access to employment, training, and career pathway services. These investments strengthen Oakland's workforce system, support local businesses, and contribute to long-term economic stability and growth.

***Environmental:*** Workforce services funded under this action support career pathways in industries that contribute to environmental sustainability, including clean energy, infrastructure, and climate-resilient occupations. Additionally, the workforce system promotes reduced commuting impacts through neighborhood-based service delivery.

***Race & Equity:*** The recommended funding allocations advance the City's race and equity goals by prioritizing services for populations facing barriers to employment, including youth, low-income residents, communities of color, and residents in historically underserved areas such as Deep East Oakland. The inclusion of partial awards to expand geographic coverage reflects a deliberate effort to promote equitable access to workforce services citywide.

**ATTACHEMENT A – FINAL SCORES AND RANKING**

<b>Ranking</b>	<b>Agency Name</b>	<b>Category</b>	<b>Proposed Budget</b>	<b>Final Score</b>	<b># of Reviewers</b>
1	Oakland Private Industry Council	Adult/DW (Downtown) Services	385,000	94.8	3
2	Oakland Private Industry Council	Adult/DW (W. Oak) Services	385,000	85.0	3
3	Lao Family Community Development	Adult/DW (Central) Services	385,000	83.0	3
4	Lao Family Community	Adult/DW (East) Services	385,000	80.7	3
5	Roots Community Health Center	Adult/DW Services	385,000	80.0	3
6	The Spanish Speaking Unity Council Of Alameda County Inc Dbajuntos Fruitvale	Adult/DW Services	385,000	79.0	3
7	International Rescue Committee Inc	Adult/DW Services	385,000	78.2	3
8	Swords To Plowshares	Adult/DW Services	114,410	61.7	3
9	Oakland Career Training Depot	Adult/DW Services	384,995	45.0	3
1	Oakland Private Industry Council	OSO	80,000	81	2
2	Social Policy Research Associates	OSO	79,950	77	2
1	The Spanish Speaking Unity Council Of Alameda County Inc Dbajuntos Fruitvale	Business Services	200,000	81.75	4

2	Lao Family Community	Business Services	200,000	78.75	4
3	Oakland Fund For Public Innovation	Business Services	199,555	74.5	4
4	Roots Community Health Center	Business Services	200,000	69.37	4
5	Oakland Chamber Of Commerce	Business Services	202,825	66.5	4
1	Youth Employment Partnership	Youth Services	250,000	91.3	3
2	Oakland Tech Exchange	Youth Services	250,000	90.2	3
3	The Spanish Speaking Unity Council Of Alameda County Inc Dba Juntos Fruitvale	Youth Services	249,390	88.8	3
4	Lao Family Community Development	Youth Services	250,000	88.7	3
5	Youth Uprising	Youth Services	250,000	87.7	3
6	New Door Ventures	Youth Services	274,958	86.58	3
7	Self-Estem	Youth Services	250,000	72.0	3
8	Safe Passages	Youth Services	197,106	68.0	3
9	Oakland Digital Arts & Literacy Center	Youth Services	250,000	52.2	3
10	Women Of Steel	Youth Services	235,000	10.3	3

# OAKLAND WORKFORCE DEVELOPMENT BOARD

## RESOLUTION NO. 26-02-26-\_\_\_\_\_

**A RESOLUTION OF THE OAKLAND WORKFORCE DEVELOPMENT BOARD (BOARD) APPROVING THE RECOMMENDED GRANT AGREEMENTS WITH SERVICE PROVIDERS COMPETITIVELY SELECTED FOR WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA) PROGRAM SERVICES IN FISCAL YEARS 2026–2029 TO PROVIDE COMPREHENSIVE ADULT AND DISLOCATED WORKER SERVICES, ONE-STOP OPERATOR, BUSINESS ENGAGEMENT AND YOUTH SERVICES IN AMOUNT NOT TO EXCEED TWO MILLION SIX HUNDRED FIFTY THOUSAND DOLLARS (\$2,650,000)**

**WHEREAS**, the Workforce Innovation and Opportunity Act (WIOA) requires local workforce development boards to oversee the planning, procurement, and delivery of workforce services funded under WIOA Title I; and

**WHEREAS**, the City of Oakland is a Governor-designated local workforce development area and receives annual allocations of WIOA Title I funds to provide workforce services to adults, dislocated workers, youth, and employers; and

**WHEREAS**, the Oakland Workforce Development Board (Board), in coordination with the City of Oakland’s Economic and Workforce Development Department, released a competitive Request for Proposals (RFP) on December 5, 2025, to solicit qualified organizations to provide WIOA-funded workforce services across four service categories:

1. America’s Job Centers of California (AJCC) Comprehensive Career Centers;
2. One-Stop Operator Services;
3. Business Intermediary Services; and
4. Youth Program Services; and

**WHEREAS**, proposals were due on January 16, 2026, and were reviewed through a two-step evaluation process consisting of a compliance review and a qualitative scoring process conducted by workforce development professionals and subject matter experts, in accordance with the evaluation criteria published in the RFP; and

**WHEREAS**, the Board has reviewed staff’s analysis of proposal scores, budget reasonableness, programmatic capacity, compliance considerations, and system-wide service needs; and

**WHEREAS**, staff’s funding recommendations balance competitive procurement results with fiscal stewardship, geographic access, equity considerations, and the need to maintain a coordinated and effective workforce system; and

**WHEREAS**, while the RFP anticipated funding up to three youth service providers, staff have identified the need to recommend funding for five youth service providers through a combination of full and partial awards to ensure equitable geographic coverage and access to youth services across Oakland, including Deep East Oakland; and

**WHEREAS**, staff recommend issuing a single contract award per provider, where applicable, to support efficient administration and coordinated service delivery across multiple sites; now, therefore, be it

**RESOLVED:** That the Board hereby approves the recommended awards for WIOA-funded services for Fiscal Years 2026–2029, as described in the table below:

**Table 1 - Summary of Recommended Awards**

<b>Service Category</b>	<b>Provider</b>	<b>Scope / Location</b>	<b>Final Score</b>	<b>Recommended Award</b>
<b>Category 1: Comprehensive AJCC</b>	Oakland Private Industry Council (OPIC)	Downtown & West Oakland AJCCs	94.8/85	<b>\$700,000</b>
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	Spanish Speaking Unity Council of Alameda County	Youth Services	88.75	<b>\$150,000</b>
	Oakland Tech Exchange	Youth Services (ICT-focused)	90.16	<b>\$150,000</b>
	Youth Uprising	Youth Services (Deep East Oakland)	87.67	<b>\$150,000</b>

; and be it

**FURTHER RESOLVED:** That the Board authorizes staff to negotiate and execute contracts with the selected service providers in amounts consistent with these recommendations, for an initial one-year term beginning July 1, 2026, with options to renew for up to two additional years based on performance, compliance, funding availability, and City contracting requirements; and be it

**FURTHER RESOLVED:** That the OWDB approves conditions of award, including requirements for budget revisions and demonstration of compliance with WIOA program requirements prior to contract execution; and be it

**FURTHER RESOLVED:** That each contract for workforce development activities funded with WIOA Title I formula funds shall have specific performance benchmarks consistent with WIOA and program regulations, and that the City shall terminate the contract of a service provider that materially fails to meet contract performance, with funds reallocated to existing service providers; and be it

**FURTHER RESOLVED:** That the Board is hereby authorized to spend such funds in Fiscal Year 2026-27 and take other action with respect to the authorized contracts consistent with the Resolution and its basic purposes, subject to review and approval by the City Attorney's Office as counsel to the Board.

PASSED BY THE FOLLOWING VOTE:

AYES –

NOES –

ABSENT –

ABSTENTION –

<i>Regular Full Board Meeting</i>	<i>Thursday - February 5, 2026</i>
<i>Executive Committee Meeting</i>	<i>Friday - March 20, 2026</i>
<i>Regular Full Board Meeting</i>	<i>Thursday - May 7, 2026</i>
<i>Executive Committee Meeting</i>	<i>Friday - June 19, 2026</i>
<i>Regular Full Board Meeting</i>	<i>Thursday - August 6, 2026</i>
<i>Executive Committee Meeting</i>	<i>Friday - September 18, 2026</i>
<i>Regular Full Board Meeting</i>	<i>Thursday - November 5, 2026</i>
<i>Executive Committee Meeting</i>	<i>Friday - December 18, 2026</i>