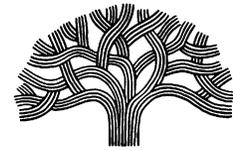


CITY OF OAKLAND



Affordable Housing & Infrastructure Bond (I-Bond) Public Oversight Committee
1 Frank H. Ogawa Plaza, Hearing Room 3
Oakland, California 94612

All persons wishing to address the Committee must complete a speaker's card, stating their name and the agenda item (including "Open Forum") they wish to address. The Committee may take action on items not on the agenda only if findings pursuant to the Sunshine Ordinance and Brown Act are made that the matter is urgent or an emergency. Presentations are limited to three minutes.

The Affordable Housing & Infrastructure (I-Bond) Public Oversight Committee meetings are held in wheelchair accessible facilities. Contact Treasury Bureau, 150 Frank Ogawa Plaza, Suite 5330, or call (510) 238-6508 for additional information.

AGENDA

REGULAR MEETING **of the** **AFFORDABLE HOUSING & INFRASTRUCTURE (I-BOND)** **PUBLIC OVERSIGHT COMMITTEE**

MEMBERSHIP

Ellen Wu, Chairperson
Daniel Swafford, Vice Chairperson
Lauren Westreich, Member
Gary Jimenez, Member
Carroll Fife, Member
Ken Lupoff, Member
Gloria Bailey-Ray, Member
Michael Pyatok, Member
Fernando Campos, Member

DATE: Monday, December 3, 2018
TIME: 5:00 pm – 7:00pm
PLACE: 1 Frank Ogawa Plaza, Hearing Room 3
Oakland, California 94612

ORDER OF BUSINESS

- I. Roll Call and Determination of Quorum
- II. Approval of Draft Minutes from the Committee meeting of October 22, 2018

Affordable Housing & Infrastructure Bond (I-Bond)
1 Frank H. Ogawa Plaza, Hearing Room 3
Oakland, California 94612

- III. Project Status Presentation
 - a. Oakland Public Library
 - b. Oakland Parks & Recreation
- IV. Questions and Answers
- V. Discussion and Set Priorities and Goals for the Committee
 - a. Evaluation Framework and Report
- VI. Discussion of Next Steps
 - a. Identify Future Agenda Items
 - b. Confirm next meeting
- VII. Open Forum/Public Comment
- VIII. Adjournment

A COMMITTEE MEETING of the Affordable Housing & Infrastructure Bond (I-Bond) Public Oversight Committee (the "I-Bond Committee") was held on October 22, 2018, in Hearing Room 4, One Frank Ogawa Plaza, Oakland, California.

I. Roll Call and Determination of Quorum

Committee Members

Present:

- Ellen Wu, Chairperson
- Daniel Swafford, Vice Chairperson
- Lauren Westreich, Member
- Ken Lupoff, Member
- Michael Pyatok, Member
- Gary Jimenez, Member
- Gloria Bailey-Ray, Member

Committee Member

Absent:

- Fernando Campos, Member
- Carroll Fife, Member

Additional Attendees:

- David Jones, Secretary
- Dawn Hort, Principal Financial Analyst

The meeting was called to order at 5:10 pm by Secretary David Jones.

VI. OPEN FORUM/PUBLIC COMMENT

There was a request from a member of the public to move the item "Open Forum/Public Comment" to be the beginning of the meeting. Member Lupoff motioned to move the item and Member Westreich seconded the motion, item was moved.

Public speaker, Gayle Eads from Genesis, Sierra Club, 350 EB spoke on "No on Proposition 6".

II. APPROVAL OF DRAFT MINUTES FROM THE COMMITTEE MEETING OF OCTOBER 22, 2018

Vice Chairperson Swafford moved to accept the minutes without changes; Member Bailey-Ray seconded the motion and minutes have been approved.

III. CAPITAL IMPROVEMENT PROGRAM (CIP) PRIORITIZATION PROCESS UPDATE PRESENTATION

- a. Department of Transportation
- b. Public Works Department

Secretary Jones introduced the next item which is a joint presentation from Oakland Public Works (OPW) and Department of Transportation (OakDOT) to introduce their team and walk through the follow up presentation from a prior one that was done a few months ago. The team consisted of Danny Lau, Assistant Director of Public Works; Lily Soo Hoo, Project Manager; Ariel Espiritu Santo, Agency Administrative Manager; and Bruce Williams, Senior Transportation Planner.

A copy of the presentation "City of Oakland Capital Improvement Program Prioritization Process Update" is attached as Appendix A, herein.

V. DISCUSSION AND SET PRIORITIES AND GOALS FOR THE COMMITTEE

Chairperson Wu and committee members discussed what would be the framework of self-evaluating for the committee.

VI. DISCUSSION OF NEXT STEPS

- a. Identify Future Agenda Item: To schedule staff from Oakland Parks and Recreation and Oakland Public Library to present at the next scheduled meeting.
- b. Confirm next meeting: Meeting date and time has been scheduled as follows:
 - Monday, December 3, 2018 at 5:00-7:00 PM
 - Monday, January 14, 2019 at 5:00-7:00PM

VII. ADJOURNMENT

The meeting adjourned at 7:20 pm.

DAVID JONES, COMMITTEE SECRETARY

DATE

APPENDIX A

DRAFT

A COMMITTEE MEETING of the Affordable Housing & Infrastructure Bond (I-Bond) Public Oversight Committee (the "I-Bond Committee") was held on September 24, 2018, in Hearing Room 3, One Frank Ogawa Plaza, Oakland, California.

I. Roll Call and Determination of Quorum

- | | |
|--------------------------------------|--|
| Committee Members
Present: | <ul style="list-style-type: none">• Ellen Wu, Chairperson• Daniel Swafford, Vice Chairperson• Lauren Westreich, Member• Ken Lupoff, Member• Carroll Fife, Member |
| Committee Member
Absent: | <ul style="list-style-type: none">• Michael Pyatok, Member• Fernando Campos, Member• Gary Jimenez, Member• Gloria Bailey-Ray, Member |
| Additional Attendees: | <ul style="list-style-type: none">• David Jones, Secretary• Dawn Hort, Principal Financial Analyst |

The meeting was called to order at 5:07 pm by Secretary David Jones.

II. APPROVAL OF DRAFT MINUTES FROM THE COMMITTEE MEETING OF JUNE 4, 2018

Vice Chairperson Swafford moved to accept the minutes; Member Westreich seconded the motion and minutes have been approved.

III. SPEAKERS FROM COMMUNITY ORGANIZATIONS

Secretary Jones introduced the next item which is the presentation from different community organizations. Chairperson Wu provided some background on the purpose of the I-Bond Committee. The I-Bond Committee does not have any decision on how the money is spent, it's responsible for the accountability/audits for how well the money are spent. In addition, to ensure that the bonds did not cause additional displacement, but to promote social equity and housing. Member Westreich expressed the need to understand the City's new process for all projects by hearing from staff and others in the community in order to stay on top of how the money are spent. Secretary Jones noted that the Department of Transportation (DOT), Oakland Public Works (OPW), and Race and Equity Department had presented to the Committee in the last few meetings and now from the community.

Jeff Levin is the presenter for East Bay Housing Organization (EBHO), it is a non-profit membership base organization network on protection, preservation, and creation of affordable housing opportunities for low income communities throughout the East Bay. As for the bond measure, EBHO's two objectives is to work to preserve the housing stock as a long-term affordable resource and protecting the residents of that housing stock from being displaced. Mr. Levin acknowledge that even though the I-Bond Committee does not get to select projects, it is important that the committee members be able to identify what worked and what didn't and finding ways to impacts how the next round of money is allocated.

Dave Campbell, Advocacy Director spoke on behalf of Bike East Bay. Bike East Bay is a non-profit bicycle advocacy group started back in 1972 as East Bay Bicycle Coalition, here in Oakland that works to get streets redesign for better bicycling. Mr. Campbell indicated one challenge is doing complete streets because when you do complete streets for all the users of that street, you would not repave nearly as many streets as you would have if you didn't. Mr. Campbell noted that they have made a lot of progress in Oakland with the new DOT and starting to make progress in Berkeley. Mr. Campbell said Oakland and Berkeley are the better cities in the East Bay for walking and biking but still have not solved all the problems because it is a challenge.

Allison Chan, Assistant Director of Policy for Save the Bay provided handouts on "Bay Smart Communities for a Sustainable Future" and "The Resilient Oakland Playbook" (Attachment A) herein. Ms. Chan said Oakland should prioritize projects to include street projects that includes trash and other storm water elements, green infrastructure elements but not to wait until the audits to suggest what should be done next. Ms. Chan encouraged committee members to find ways to influence the way money is spent now so we don't have to look at the mistakes in order to do better in the future.

Liz Brison, a board member and co-founder of Transport Oakland, a volunteer run organization dedicated to bringing transportation to Oakland. Its vision is for transportation infrastructure and policy to bring livability, vitality, equity, stability to Oakland. Founded in 2014, its key goal was to see Oakland create a department of transportation. They were involved in 2016 with the development of the plan on the infrastructure bonds measure. Also, worked to support its success by participating in phone banking and endorsing the measure. Ms. Brison provided information to the committee members' four questions for this meeting (Appendix B) herein.

James Yellen of Enterprise Partners, a national non-profit organization that serves as an affordable housing intermediary through funding and design policy advocating for the creation of affordable housing opportunities for low and middle income households. Mr. Yellen indicated that in the City of Oakland, the vast majority of building and units are in the 15 or less range so the allocation of the small amount of money allocated to smaller

projects (1-4 units) in the first issuance of the bonds is a challenge to spend. This is something to be considered in the next round of money whether the programs designed are actually meeting the needs of Oakland residents. Mr. Yellen pointed out the second tranche of money that is going towards rehab can be used for other affordable housing development including new constructions if not issued by the third year of passing the Housing Ordinance (by end of 2019). He suggested continue thinking about how we operationalize priorities, when the City is reviewing applications.

Dan Robertson, President of Local 55 Fire Union presented on behalf Zac Unger. He indicated that there are many infrastructure issues at their 25 firehouses that needs to be addressed. The number one issue is the fact that fire department leases the firehouse from OPW and they don't have a point of contact in the Oakland Fire Department (OFD) administration that is solely responsible with allocation and how Measure KK funding gets used. The biggest concern Mr. Robertson had is the inability of OPW to get the needed work done at a fair price.

V. DISCUSSION OF NEXT STEPS

- a. Identify Future Agenda Item: Chairperson Wu indicated that Member Lupoff would like to invite folks from parks and library to come and present to the I-Bond Committee because they do receive some of bond money. Member Westreich suggested to still have staff from DOT and OPW to provide updates on the next scheduled meeting. Staff reminded committee members of a previous item that was on the June 4th agenda "Discussion and Set Priorities and Goals for the Committee" that was not discussed because of timing.
- b. Confirm next meeting: Meeting date and time has been scheduled as follows:
 - Monday, October 22, 2018 at 5:00-7:00 PM

VI. OPEN FORUM/PUBLIC COMMENT – No Report

VII. ADJOURNMENT

The meeting adjourned at 7:09 pm.



DAVID JONES, COMMITTEE SECRETARY

12/3/18

DATE

APPENDIX A

APPENDIX B

Oakland's Capital Improvement Program (CIP) Prioritization Process Update

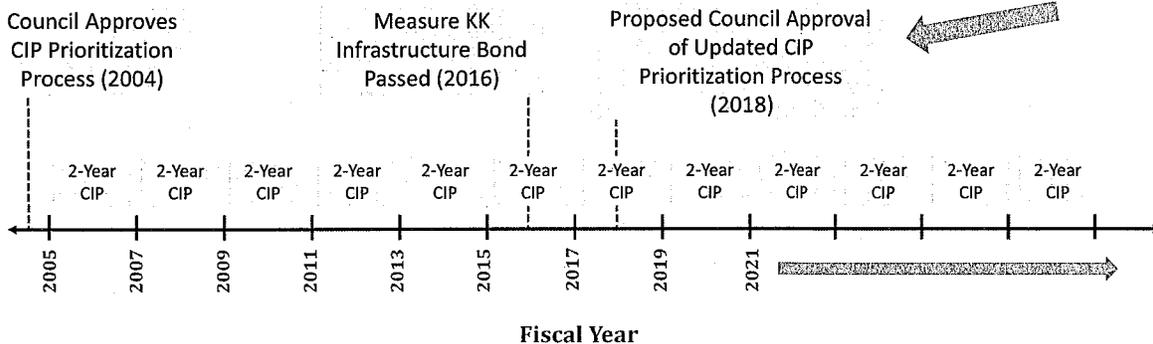
To
Affordable Housing & Infrastructure Bond Oversight Committee

Presented by:

OakDOT
Oakland Public Works Department

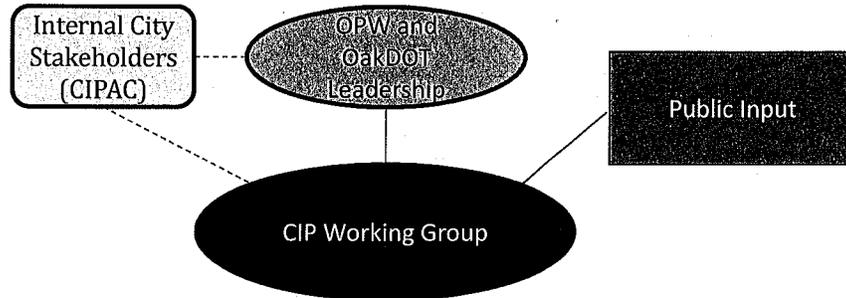
October 22, 2018

The prioritization of the Capital Improvement Program (CIP) is based on 2004 legislation



This Citywide effort was led by OPW and OakDOT

Internal Organization Structure



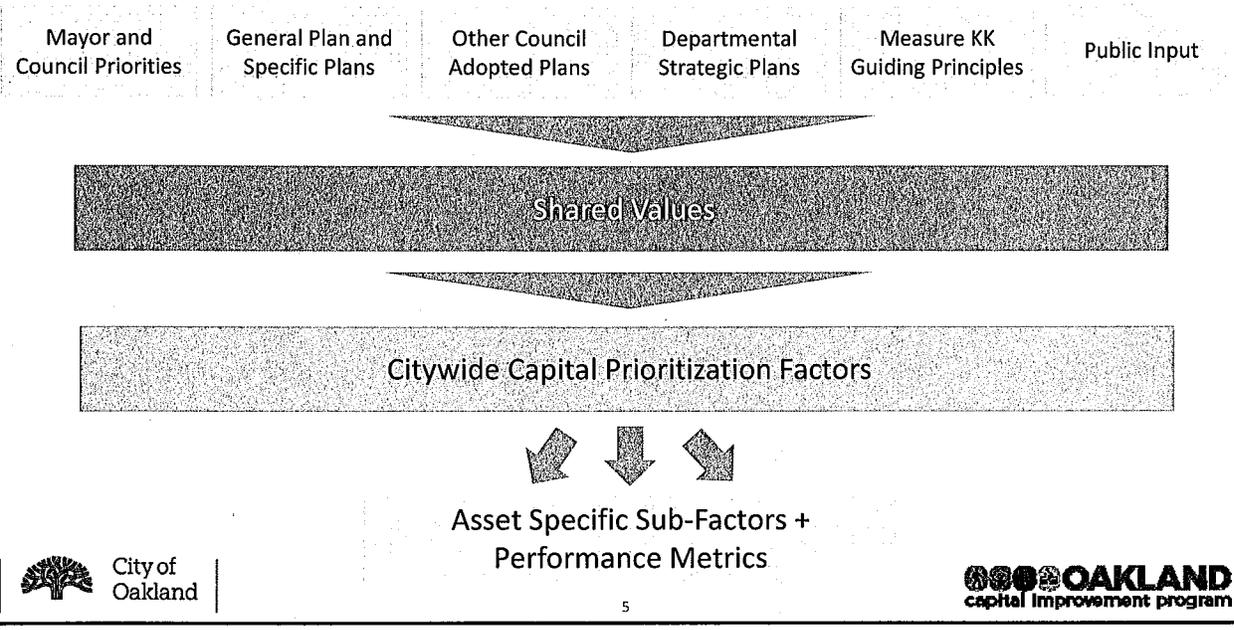
Externally, the Project included a public engagement process during June 2018

Project Mission Statement

The City of Oakland’s Capital Improvement Program (CIP) reflects citywide priorities of Safety, Equity, Resiliency and Sustainability, Infrastructure Investment, Community Investment and Engagement, Economic Prosperity, Quality and Vibrancy of Life, and Transparency.

The CIP defines the prioritization strategy and financial plan to implement capital projects that maintain, improve, and build the City’s valuable assets to serve Oakland’s diverse economic, educational, and recreational needs.

A strong process prioritizes capital needs based on Oakland's values



CAPITAL IMPROVEMENT PROGRAM 101: ASSETS



FACTORS FOR CONSIDERATION



Equity - Investment in underserved communities



Existing Conditions - Renovate or replace broken or outdated city property



Health/Safety - Improve safety and encourage healthy living



Shovel Ready - Ready-to-go projects without delay



Improvement - Build new and upgrade city-owned property



Collaboration - Combine city projects to save time and money



Environment - Improve the environment and address climate change



Required Work - Address areas where the city may be held financially and legally responsible



Economy - Benefit small Oakland businesses and create job opportunities for Oaklanders



City of Oakland



HELP US MAKE SURE
COMMUNITY VALUES & PRIORITIES
ARE REFLECTED IN THE
CAPITAL IMPROVEMENT PROGRAM!



CONSIDERATIONS
for Project Selection



City of Oakland



Public Outreach Objectives

Through the outreach, the CIP team hoped to introduce a new approach of evaluating proposed CIP projects to the greater Oakland Community and to shift the paradigm of how previous CIP projects were prioritized and implemented.

The specific CIP public outreach objectives were to:

- Identify City and community stakeholders with asset-specific interests
- Receive community input on a new prioritization process
- Build internal consensus among City stakeholders
- Ensure consistency with Citywide + Department Values/Priorities/Goals
- Encourage participation of stakeholders in the public engagement
- Share lessons learned and identify best practices



City of
Oakland

9

OAKLAND
capital improvement program

Community Outreach Phase I -- Month of June 2018

- **Approximately 710+ people** attended meetings and workshops (not including festival events)
- Meetings with **interpreters** when needed for Spanish, Cantonese and Vietnamese. Materials **translated** in same language.
- **4 large scale community meetings**
 - East Oakland at East Oakland Youth Development Center, Saturday, 6/16, (7 people)
 - West Oakland, DeFremery Park Recreation Center, Wednesday, 6/20 (≈40 people)
 - Central / Downtown / North Oakland, Main Library, Saturday, 6/23 (≈40 people)
 - Central / East Oakland, Dimond Branch Library, Saturday, 6/30 (≈ 40 people)
- **24 Community Specific/Small Group Meetings**
 - Community Based Organizations , NCPC, RAC, church, neighborhood council, business
- **1350 Surveys received**



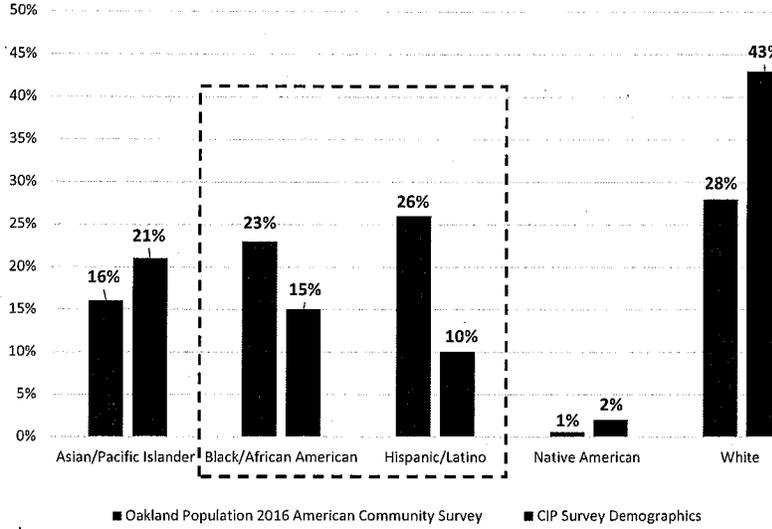
City of
Oakland

10

OAKLAND
capital improvement program¹⁰

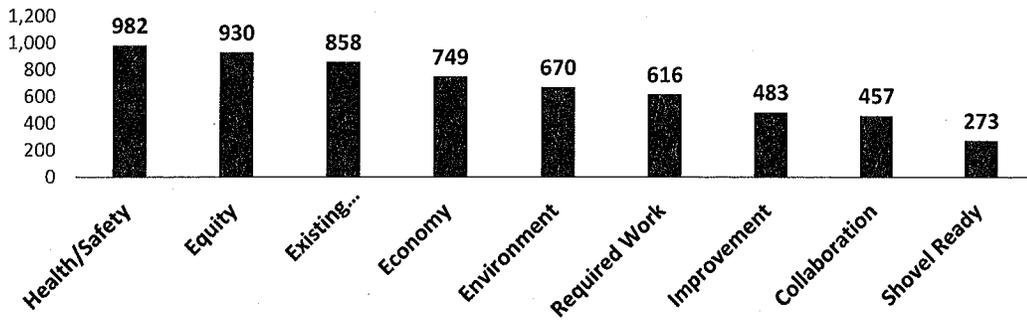
The survey did not fully reflect Oakland's population

Oakland Population compared to CIP Survey Demographics



Survey results were weighted to reflect population distribution

Raw Survey Results



	Health/Safety	Equity	Existing Conditions	Economy	Environment	Required Work	Improvement	Collaboration	Shovel Ready	TOTAL
Raw Distribution	16.4%	15.5%	14.3%	12.4%	11.2%	10.2%	8.1%	7.5%	4.5%	100%
Pop. Weighted	16.8%	16.1%	13.2%	13.3%	11.6%	9.6%	7.7%	7.5%	4.0%	100%
Proposed Score	16	16	13	13	11	10	8	8	5	100 pts



Qualitative input was specific to factors and related to broad planning themes

Factor Specific

- **Factors in General** – not mutually exclusive, could be complicated to use so many
- **Equity** – needs to be a part of every factor, must define
- **Safety** – major issue in daily life
- **Economy** – recognize the opportunity to employ locally for construction
- **Required Work** – if it's required, why is it a question?
- **Coordination** – key to recognize community driven projects

Capital Planning in General

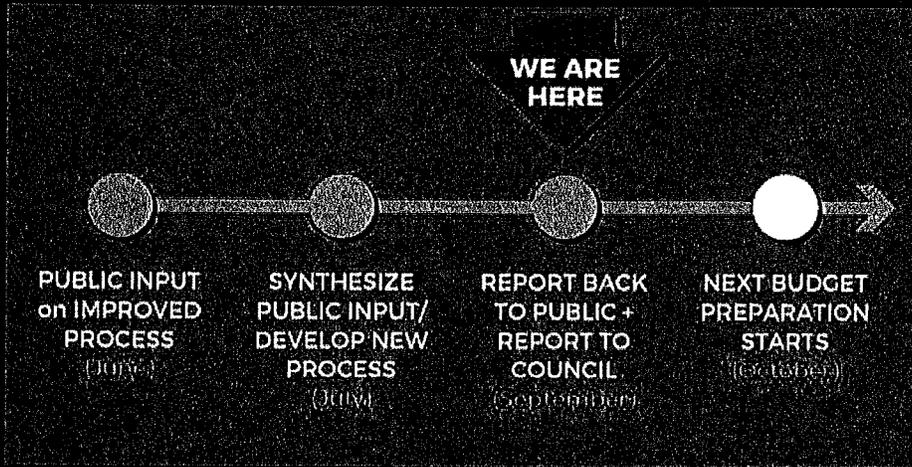
- **Public Input** – what/how/when?
- **Outreach** – ideas on how to better coordinate with the community
- **Accountability and Trust** – how to build it and stand behind this work
- **Displacement** – must be recognized in relation to capital investment
- **Justice/Senior** – need to specifically address seniors better
- **Need for Better Planning** – can't ignore past disinvestment; must also budget for maintenance, balance needs of today with tomorrow

Citywide Prioritization Factors & Proposed Weighting System

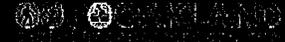
Equity: Investment in Underserved Oakland (16 pts.)			
Health & Safety Improves Safety & Encourages Healthy Living (16 pts.)	Existing Conditions Renovate or Replace Broken or Outdated City Properties (13 pts.)	Economy: Community Investment and Economic Prosperity (13 pts.)	Environment: Sustainability (11 pts.)
Required Work: Regulatory Mandate (10 pts.)	Improvement: Level and Quality of Service (8 pts.)	Collaboration: Multiple Asset Category Benefits/ Collaborative Opportunities (8 pts.)	Shovel Ready: Project Readiness (5 pts.)

Equity is also considered by identifying projects that address disparities within the Health/Safety, Economy, Environment, Improvement and Collaboration Factors

WHAT'S NEXT?



PUBLIC IN-TAKE LINK:



MEASURE KK - AFFORDABLE HOUSING & INFRASTRUCTURE BOND PROJECT STATUS (PUBLIC WORKS)

Project and Desc	Award Amount	Funds Spent as of Sept. 30, 2018	Funds Encumbered	Anticipated Completion Date	Status
A SHELTER REPLACE HVAC & ENERGY	\$ 1,650,000	\$ 19,861	\$ 117,399	Aug. 2020	In Design
BALLFIELD WIRING HAZARD MITIGATION	\$ 1,000,000	\$ 101,553	\$ 84,051	Aug. 2020	In Design
DIMOND PARK LIONS POOL RENOVATION	\$ 1,015,000	\$ 142,933	\$ 16,500	Aug. 2019	In Construction
FEASIBILITY STUDY RIGH-OF-WAY - NEW FIRE STATIONS 4 & 29	\$ 1,000,000	\$ 33,274	\$ -	Dec. 2019	Planning
FIRE STATIONS CITYWIDE RENOVATIONS	\$ 3,000,000	\$ 36,250	\$ -	Aug. 2020	Consultant contracting
HEAD START BROOKFIELD UPGRADE	\$ 375,000	\$ 28,300	\$ 41,454	Aug. 2020	In Design
HEAD START FAC. ARROYO REMODEL	\$ 375,000	\$ 29,900	\$ 29,624	Dec. 2019	In Design
HEAD START PLAYGROUNDS REPLACEMENT	\$ 480,000	\$ 30,247	\$ -	Dec. 2019	In Construction
HEAD START RENOVATION MANZANITA REG. CTR.	\$ 600,000	\$ 43,500	\$ 53,776	Dec. 2018	In Design
HENRY ROBINSON MULTI-SERVICE CTR - AIR COND REPLACEMENT	\$ 257,500	\$ 8,498	\$ 50,000	Dec. 2019	In Design
MAIN LIBRARY IMPROVEMENTS	\$ 2,350,000	\$ 163,847	\$ 20,379	Aug. 2020	In Design
OFD APRON & HARDSCAPE REPLACEMENT	\$ 1,000,000	\$ 64,181	\$ -	Dec. 2019	In progress, 16% complete
OFD ROOF ASSESSMENT & REPLACEMENT	\$ 1,087,500	\$ 221,567	\$ 8,958	Dec. 2019	In progress, 75% complete
OFD TELESCOPIC APPARATUS DOOR REP	\$ 150,000	\$ 67,611	\$ -	Dec. 2019	In progress, 50% complete
POLICE ADMIN. BLDG. FEASIBILITY STUDY	\$ 200,000	\$ 38,251	\$ 29,517	Dec. 2019	Planning
RAINBOW REC. CTR. EXPANSION & ADDITION	\$ 5,000,000	\$ 239,318	\$ 33,655	Dec. 2020	Construction
TASSAFARONGA GYM REPAIR	\$ 420,000	\$ 96,300	\$ 181,340	Dec. 2018	Construction
THREE BRANCH LIBRARY RENOVATION - WEST OAKLAND, ASIAN, & BROOKFIELD BRANCHES	\$ 2,025,000	\$ 122,908	\$ 79,904	Aug. 2020	In Design
Sub-total	\$ 21,985,000	\$ 1,488,799	\$ 746,554		
Oct. 2018					

MEASURE KK - AFFORDABLE HOUSING & INFRASTRUCTURE BOND PROJECT STATUS (Oak DOT)

Transportation Program Name	Total Funding	Funds Spent as of 10/1/18	Funds Committed/Starts	Spent/encumbered	Anticipated Completion Date
Annual Street Pavement Program	\$25,000,000	\$6,435,478	7,904,168.08	57%	Dec. 2019
Complete Streets Capital Grant Matching	\$5,000,000	\$70,471	\$636,264	14%	Dec. 2019
ADA Curb Ramp Program	\$3,600,000	\$334,043	\$88,094	12%	Aug. 2020
Bicycle Plan Implementation (Bike Streets Paving)	\$3,000,000	\$38,192	\$7,970	2%	june, 2020
Citywide Sidewalk Repairs	\$2,000,000	\$423,159		21%	Aug. 2020
School Area Pedestrian Safety	\$2,000,000	\$597		0%	Aug. 2020
SUBTOTAL	\$40,600,000	\$7,301,940	\$8,636,496	39%	

MEASURE KK - AFFORDABLE HOUSING & INFRASTRUCTURE BOND PROJECT STATUS (Oak DOT)

Location Funded Complete Streets Capital Project	Total Funding	Funds Spent as of 10/1/18	Funds Committed/Starts	Spent/encumbered	Anticipated Completion Date
7th Street Streetcar Phase 2	\$775,086	\$5,267	\$636,264	83%	Dec. 2019
International Boulevard Pedestrian Program	\$960,204	\$7,990		1%	Dec. 2019
4th Street Streetcar	\$70,000	\$8,798		13%	Aug. 2020
5th & Bancroft Aves	\$229,626	\$12,264		5%	Dec. 2019
5th & Oak End Hills Quadrant	\$84,015	\$0		0%	Dec. 2019
5th & Franklin Aves	\$166,060	\$9,855		6%	Dec. 2019
5th & Hill Ave	\$119,494	\$9,273		8%	Dec. 2019
5th & Downtown Center	\$18,217	\$3,038		17%	Dec. 2019
5th & Hines Woods	\$34,644	\$13,986		40%	Dec. 2019
TOTAL LOCATIONS/STREET CAR	\$2,457,346	\$70,471	\$636,264	29%	

Attachment A
iBond Oversight Committee

Draft Evaluation Framework/Report
November 2018

Submit report to City Council and/or public by March 2019 to inform budget process for 2019 – 2021 budget

Overview

City need for infrastructure improvement is estimated to be 2.5 billion
Received over 82% over voter approval for 600 million bond in November 2016. \$125 million bond issues in July 2017 for two-year budget. Project improvements include:

- Streets and Roads: \$350 million
 - Street paving and reconstruction
 - Bicycle and pedestrian improvements: bikeways, sidewalks, paths, stairs, streetscape, curb ramps
 - Traffic calming improvements
- Facilities: \$150 million
 - Fire: \$40 million
 - Police: \$40 million
 - Libraries: \$15 million
 - Parks, Recreation, and Senior Facilities: \$35 million
 - Water, energy and seismic improvements: \$20 million
- Anti-Displacement and Affordable Housing Preservation: \$100 million
 - Site Acquisition Program: provides short-term loans for acquisition-related costs associated with developing, protecting, and preserving long term affordable housing
 - No more than 5% of affordable housing bond funds spent on City staff costs
 - Used only for acquisition, preservation, and/or rehabilitation of affordable housing projects, or for new construction of affordable housing only as a match for County bond funds (\$54 million set aside for Oakland)
 - Rents adjusted to be affordable to households who are at or below 60% Area Median Income until an average of 80% AMI for the project is achieved
 - City loan requests must not exceed \$150,000 per unit or a project maximum of \$5 million.

Evaluate bond expenditure impacts and outcomes related to social equity, anti-displacement, and affordable housing

Oakland Equity Index

Investment equity of I-Bond program was analyzed using Oakland Equity Index (OEI), a metric development by City staff for use in measuring equitable distribution of infrastructure projects. Every census block was assigned an OEI score based on the average of percentages of the block population are that minorities, low-income, and youth under 10, respectively.

Blocks are then assigned designations of “very low,” “low,” “medium,” “high,” or “very high” disadvantage based on what quintile of census tracts their scores places them in. Very high and high quintiles are concentrated in East Oakland and West Oakland while Low and Very Low quintiles are concentrated in hills neighborhoods, North Oakland, and around Lake Merritt.

Capital Improvement Program Prioritization process

- Want community values and priorities reflects in CIP
 - Four community meetings
 - 24 community specific/small group meetings
 - 1,350 surveys
 - 710+ people attended community meetings and small group meetings
 - Provided interpretation at meetings and translated materials in Spanish, Cantonese, and Vietnamese
- Prioritization results
 1. Health/Safety: improve safety and encourage healthy living
 2. Equity: Investment in underserved communities (geographically)
 3. Existing Conditions: Renovate or replace broken or outdated city property
 4. Economy: Benefit small Oakland businesses and create job opportunities for Oaklanders
 5. Environment: improve the environment and address climate change
 6. Required Work: Address areas where the City may be held financially and legally responsible
 7. Improvement: build new and upgrade City owned property
 8. Collaboration: Combine city projects to save time and money
 9. Shovel Ready: Ready-to-go projects without delay

First round of funding

- \$117.5 million for first two years. \$482.5 million remaining
 - \$62.5 million for infrastructure: reviewed all project on books and existing grants to leverage funds
 - \$55 million for affordable housing
 - Site acquisition: \$18 million
 - Rehabilitation: \$10 million
 - New construction: \$7 million
 - Single Room Occupancy: \$14 million
 - Residential lending (1-4 units): \$6 million

Evaluation Measures

- Infrastructure projects
 - Percentage of projects completed, where are projects in the pipeline?
 - Time between application, award, and disbursement of funds
 - Where (geographically) are projects located
 - Did projects have co-benefits and/or align with existing plans?
- Affordable housing projects
 - Percentage of projects completed, where are projects in the pipeline?

- Time between application, award, and disbursement of funds
- Where (geographically) are projects located
- Vacant vs. occupied vs. units still not built
- Homeownership vs. rental units vs. transitional housing
- Number and size of affordable housing units
- Percentage of funding spent by income level and/or expected affordability levels of tenants
- Rent and family size of current tenant population for existing occupied buildings
- Neighborhood of affordable housing units – relative to transit, amenities, services

What we heard from community stakeholders

- Affordable Housing
 - Money for multi-family units moved quickly
 - Small site (1 to 4 units) acquisition has been much slower and reduced funds. Need more funding because this is what the majority of units in Oakland are
 - Look at what worked and what didn't work during first round
 - Lack of transparency and clarity of how funds are being committed
- Capital Improvement Projects
 - Improvements to fire houses have been very slow

Recommendations for Future Funding/Evaluation Measures

- Review how well Capital Improvement Program new prioritization process worked in addressing social equity
- Rents before and after acquisition
- Measure displacement
 - Did rent increase where improvements happened?
 - Where did people in new units come from?
 - Work with Urban Displacement Project to overlay maps to the location of units and where infrastructure improvement is occurring
- How much does it cost to rehabilitate an existing building vs build new units?
- Complete streets when repaving occurred? How was it determined?
- Racial/ethnic demographics of residents benefiting
- Projects alignment with existing plans
 - Bicycle Master Plan, December 2007 (The plan is current being updated and should be completed by the end of 2019)
<http://www2.oaklandnet.com/oakca1/groups/pwa/documents/report/oak024981.pdf>
 - Urban Greening Plan, April 2018
<https://cao-94612.s3.amazonaws.com/news/UGPGR-4-30-18-FINAL.pdf>
 - Resilient Oakland Playbook, October 2016
<https://cao-94612.s3.amazonaws.com/documents/OAK061006.pdf>
 - A Roadmap Toward Equity: Housing Solutions for Oakland, September 2015
<https://static1.squarespace.com/static/55b90b8de4b060a0d84fcbd0/t/56de1a88f8508290ee982d10/1457396367917/pl-report-oak-housing-070715.pdf>



ATTACHMENT B
City of Oakland
2019 Calendar Year
Council/Committee Meeting, Report & Agenda Distribution Schedule

12/14/2018 APPROVED

Council / Committee Meeting Dates	Report Due To City Administrator's Office (Monday @ 4:00 PM (1 Week prior to Meeting))	Agenda Due Date
1-01-2019 Council - CANCELLED - NEW YEAR'S DAY HOLIDAY		
1-07-2019	Special Council - INAUGURATION MEETING	1-04-2019
1-08-2019 Committee - CANCELLED		
1-15-2019	Special Committee 12-24-2018	1-03-2019 1-04-2019
1-22-2019	Special Council 12-31-2018	1-10-2019 1-11-2019
1-29-2019	Special Committee 1-07-2019	1-17-2019 1-18-2019
2-05-2019	Council 1-14-2019	1-24-2019 1-25-2019
2-12-2019 Committee - CANCELLED - LINCOLN'S BIRTHDAY HOLIDAY		
2-19-2019	Special Committee 1-28-2019	2-07-2019 2-08-2019
2-26-2019	Special Council 2-04-2019	2-14-2019 2-15-2019
3-05-2019	Special Committee 2-11-2019	2-21-2019 2-22-2019
3-12-2019	Special Council Friday 2-15-2019¹	2-28-2019 3-01-2019
3-19-2019	Special Committee 2-25-2019	3-07-2019 3-08-2019
3-26-2019 Committee - CANCELLED - SPRING BREAK		
4-02-2019	Council 3-11-2019	3-21-2019 3-22-2019
4-09-2019	Committee 3-18-2019	3-28-2019 3-29-2019
4-16-2019	Council 3-25-2019	4-04-2019 4-05-2019
4-23-2019	Committee 4-01-2019	4-11-2019 4-12-2019
4-30-2019	Special Council 5th Tuesday² 4-08-2019	4-18-2019 4-19-2019
5-07-2019	Council 4-15-2019	4-25-2019 4-26-2019
5-14-2019	Committee 4-22-2019	5-02-2019 5-03-2019
5-21-2019	Council 4-29-2019	5-09-2019 5-10-2019
5-28-2019	Committee 5-06-2019	5-16-2019 5-17-2019
6-04-2019	Council 5-13-2019	5-23-2019 5-24-2019
6-11-2019	Committee 5-20-2019	5-30-2019 5-31-2019
6-18-2019	Council Friday 5-24-2019¹	6-06-2019 6-07-2019
6-25-2019	Committee 6-03-2019	6-13-2019 6-14-2019
7-02-2019	Council 6-10-2019	6-20-2019 6-21-2019
7-09-2019	Committee 6-17-2019	6-27-2019 6-28-2019
7-16-2019	Council 6-24-2019	Wednesday 7-03-2019¹ 7-05-2019¹
8-01-2019 - 8-31-2019 - MAYOR'S SUMMER RECESS - MEETINGS CANCELLED³		
9-03-2019 Council - CANCELLED		
9-10-2019	Committee 8-19-2019	8-29-2019 8-30-2019
9-17-2019	Council 8-26-2019	9-05-2019 9-06-2019
9-24-2019	Committee Friday 8-30-2019¹	9-12-2019 9-13-2019
10-01-2019	Council Friday 9-06-2019¹	9-19-2019 9-20-2019
10-08-2019	Committee 9-16-2019	9-26-2019 9-27-2019
10-15-2019	Council 9-23-2019	10-03-2019 10-04-2019
10-22-2019	Committee 9-30-2019	10-10-2019 10-11-2019
10-29-2019	Special Council 5th Tuesday² 10-07-2019	10-17-2019 10-18-2019
11-05-2019	Council 10-14-2019	10-24-2019 10-25-2019
11-12-2019	Committee 10-21-2019	10-31-2019 11-01-2019
11-19-2019	Council 10-28-2019	11-07-2019 11-08-2019
11-26-2019 Committee - CANCELLED - THANKSGIVING RECESS		
12-03-2019	Special Committee Friday 11-08-2019¹	11-21-2019 11-22-2019
12-10-2019	Special Council 11-18-2019	Tuesday 11-26-2019¹ Wednesday 11-27-2019¹
12-16-2019 - 12-31-2019 - WINTER RECESS - MEETINGS CANCELLED		

¹ Deadlines changed due to holidays.

² 5th Tuesday reserved for Special Meeting, if necessary.

³ During Summer Recess, the Mayor's Recess Agenda will be August 6, 13, 20 and 27.



ATTACHMENT C
City Of Oakland
Office of the City Clerk

Number: _____

CITY COUNCIL AGENDA PACKET ORDER FORM

Agendas and back up documents are available on line at: <http://oakland.legistar.com/calendar.aspx>

_____ **FREE Electronic agenda –**
E-mail address _____

\$ _____ \$TBD– Agendas with back-up documents (Large, picked-up)*

\$ _____ \$TBD – Agendas with back-up documents (Large, picked-up)*
Oakland Nonprofit Community Organizations 501(C) 3
**Limit: only 1 per non-profit organization upon proof of non-profit status*

\$ _____ \$200.00 – Agendas without back-up documents (Small, **mailed**)*

\$ _____ \$60.00 – Agendas without back-up documents (Small, picked-up)*

\$ _____ TOTAL (if *pro-rated* indicate Agenda date _____)

NON-CITY AND CITY DEPARTMENT SUBSCRIBERS:

NAME or ORGANIZATION: _____

Authorized for pick-up: _____

CITY DEPARTMENT: _____

ADDRESS: _____

CITY/ZIP: _____ TELEPHONE (Day): _____

*EMAIL: _____ *FAX: _____

Please return form and payment to:
City of Oakland/Office of the City Clerk
Subscription Renewals c/o Asha Reed
1 Frank H. Ogawa Plaza, 2nd Floor
Oakland, CA 94612

CITY DEPT ONLY:
Fax to: (510) 238-6699
or email to: agendateam@oaklandnet.com

***Not an option for City of Oakland Staff and departments**

This form is a public document. The Office of the City Clerk will not be responsible for retaining agenda packets that are not picked up within two weeks from distribution date.

FOR OFFICE USE ONLY:

Receipt # _____ Date: _____ Cashier Initials: _____